

Quality Management of Software and Systems: Introduction and Overview

### **Contents**



- Distribution of software systems
- Software disasters
- Increasing QA Requirements
- IT-Catastrophes individual cases?
- Software Engineering Definition
- Motivation
- Quality Management

### Distribution of software systems Examples



#### Consumer electronics

- Simple machines, e.g., coffee machines, washing machines, and refrigerators contain software systems
- The major part of modern devices, e.g., cell phones, DVD-player, and digital cameras is software

#### Automotive industry

- Operational sequences, administration, and production are no longer possible without software systems
- Within a modern automobile approx. 100 microcontroller are integrated
- More than 50% of all malfunctions are due to software problems

#### Information systems

- Application domains: finance, health care, administration, ...
- Information systems permeate support of business processes to a rate of 60% up to 90%
- The execution of a business process may require the interaction of at least 15 major applications

## Software disasters Patriot missile



### A fatal software failure during the gulf war II

"During the Gulf war, a computer failure was responsible for the failure of a patriot missile to stop a scud missile that hit an American military barracks in Dharan ... 28 dead ..."



[Source: ACM SIGSOFT Software Engineering Notes, vol. 16, no. 3 (1991), S.19f]

#### Reasons:

- The controller operated 4 days non-stop (instead of the prescribed 14 hours)
- Thus, an overflow in the 24 bit timer register occurred, leading to rounding errors during the trajectory calculation
- If the timer interval has been 1/8 instead of 1/10 seconds, no rounding errors would have occurred
- The interval was changed to 1/10 sec. against the original programming by a manager

## Software disasters Patriot missile



### Conclusions from the patriot missile example

- Ensure software against maloperation as good as possible (e.g., raise an alert after a runtime of 14 hours)
- Ensure software against coding faults as good as possible (e.g., catch counter overflows by validation checks or exception handling)
- Document important design decisions for maintenance (e.g. "timer interval of 1/8 sec. was chosen, because...")
- Assign procedures and responsibilities for the software development (to circumvent ad-hoc changes by unqualified personnel)

[Source: Mark Minas, Vom Bild zum Programm, S.12f]

## Software disasters Other examples



- 1981: US Air Force Command & Control Software exceeds the cost estimate by a factor of 10: US-\$ 3.2 mill.
- 1987-1993: Integration of the Californian driver license and car registration systems aborted: US-\$ 44 mill.
- 1992: Integration of the reservation system SABRE with other registration systems aborted: US-\$ 165 mill.
- 1997: Development of the information system SACSS for the state California aborted: US-\$ 300 mill.
- 1994: Opening of the Denver International Airport was delayed 16 months due to software problems within the luggage transportation system: US-\$ 655 mill.
- 2005: German system "Toll Collect" started with a serious delay (Contract signed: September '02, projected start date: August 31st, 2003) at January 1st, 2005 and in a reduced version: ~6.5 bn. €

## Software disasters Other examples



- 1988: An Airbus left the runway due to aquaplaning, because the reverse thrust could not be activated
- 1999: Loss of the "Mars Climate Orbiter" due to wrong unit conversion
- 1999: 20.500 BMWs (3 series) were recalled due to a software bug within the airbag controller. 50% of all malfunctions are due to software problems.
   Tendency: increasing
- 2002: Due to a software problem, it was possible to draw money with Postbank cash cards using any PIN number on ATM's from other financial institutions without charging the account
- 2004: Siemens S65 was taken off the market due to a software problem causing hearing damage

### **Increasing QA Requirements**



- Software bugs are responsible for 50% of all failures in the industry
- Problems with reliability due to high complexity
  - pk : Probability for a component to be fault-free
  - ps : Probability for a system to be fault-free

Number of components	$p_k$	$ ho_{ m s}$
10	0,9	0,35
10	0,99	0,9
100	0,9	0,000027
100	0,99	0,37

- Errors in 1.000 LOC
  - 1977: 7 20
  - 1994: 0,05 0,2
- Average software size (in 1.000 LOC)
  - 1977: 10
  - 1994: 800

### IT-Catastrophes – individual cases?



### CHAOS report

- Annual report about IT project successes since 1994
- Approx. 100.000 American IT projects were examined
- Publisher: Standish Group International, Inc.

### CHAOS report ranks IT-projects according to three categories

- Successful: Project was finished within time and budget limits. The result is used and fulfills all requirements
- Challenged: Project is finished and the result is used. But it was not within time or budget, or the specified requirements are not fully met
- Failed: The project was untimely aborted or the result is not used

# IT-Catastrophes – individual cases? IT-project success statistics



	Succeeded	Failed	Challenged
1994	16%	31%	53%
1996	27%	40%	33%
1998	26%	28%	46%
2000	28%	23%	49%

[Source: CHAOS Report, Standish Group International, Inc.]

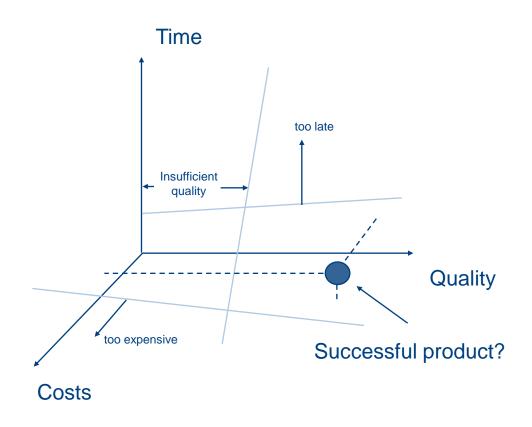
### **Software Engineering - Definition**



- Software Engineering is the goal-oriented provision and application of systematical, engineer-like, and quantifiable procedures for development, operation, maintenance, and shutdown of software systems
- Goal-oriented implies the consideration of
  - Time
  - Budget
  - Quality

# **Motivation Trade-off for successful products**





# **Motivation Legal Accountability**



 Excerpt from the Safety – Handbook of the German army SIL Safety Integrity Level

High

T light				LOW			
	Attributes	SIL 4	SIL 3	SIL 2	SIL 1	Appl. HW SW	
	Requirements and Design Specification	Formal (Mathe- matical)	Semiformal	Informal (e.g. Natural Language)	Informal (e.g. Natural Language)	H/S	4
	Configuration Management	Full (Automated for development and production	Full (Automated for development and production	Yes	Manual	H/S	4
	Structured Design Method; e.g. data	Yes	Yes	Preferred	Optional	H/S	4

Compulsory activities

Non-operation leads to a legal liability for the engineer!

Even if it is not developed by the state-of-the-art

Low

# Motivation: Relevance of proof of safety and reliability analysis



- Proof of safety required by legal regulation or admission offices, e.g.
  - Railway transportation: EBA (Germany)
  - Medical technology: FDA (USA)
- Reliability increasingly required by customers (e.g., automotive industry)
- Availability requirements are an integral part of the contract and object of a penalty clause (e.g., public switching technology, rail transportation system)
- Product liability stipulates a broad manufacturer accountability (and defines 'manufacturer' in a very broad way)

### **Quality Management**



- Process definition with respect to the achievement of quality goals
- Definition of appropriate techniques for the 'construction of quality'
- Description of appropriate control procedures to analyze and measure quality
- Creation of evaluation techniques for the gathered analysis data
- Integration of all employees and managers according to their responsibility
- Establishing a procedure to continually monitor and improve the aforementioned aspects